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Announcement

No. POL 026/2568

On Biodiversity Management Policy

1) Principle

DELICIOUS

S&P Syndicate Public Company Limited (hereinafter referred to as "S&P") is committed to

conducting business responsibly with sustainable environmental stewardship, recognizing the importance

of natural resources as both fundamental raw materials for all living beings and essential for maintaining

ecological balance. Acknowledging the potential risks that business operations may pose to ecosystems

and biodiversity, S&P has established a biodiversity policy to preserve natural resources, promote

conservation, and ensure the responsible use of resources. This policy aims to sustain a thriving ecosystem

for future generations.

2) Scope

This policy applies to the business operations of S&P Syndicate Public Company Limited and our

affiliated companies.

3) Definition

Biodiversity, as defined by the International Union for Conservation of Nature (IUCN) and the Office

of Natural Resources and Environmental Policy and Planning, refers to the variety of living organisms and

species in the ecosystem, including habitats on land, in water, and across diverse ecological systems

worldwide. This diversity encompasses variations among species, within species, and between ecosystems.

4) Approaches for Implementation

1. Avoid operations in areas of significant biodiversity, such as UNESCO World Heritage Sites,

protected areas classified under IUCN Categories I-IV, and locally or specifically legislated

conservation areas related to operational sites.

2. Conduct biodiversity risk and impact assessments covering S&P's operational areas and

business activities. We develop appropriate mitigation and prevention plans for biodiversity-

sensitive areas and adjacent locations, ensuring continuous monitoring and disclosure of

results.

3. Implement responsible supply chain practices, including preventive measures and discouraging

deforestation, to minimize negative impacts on ecosystems and biodiversity.

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4. Assess and engage with suppliers, reviewing relevant policies and measures while promoting

cooperation for biodiversity performance improvements. The goal is to prevent impacts, design

and implement mitigation measures, compensate and restore ecosystems and biodiversity

throughout the supply chain.

5. Ensure sustainable sourcing from suppliers that do not harm ecosystems, preventing

irreversible biodiversity loss.

6. Promote fair and equitable sharing of living resources to encourage shared benefits and ensure

appropriate access to resources.

7. In the event that any company activities result in biodiversity impacts, we conduct an impact

assessment and develop a plan for restoration or compensation measures. For example, when

establishing new factories or distribution centers, we implement strategies aligned with the No-

Net-Loss or No Net Deforestation principles to prevent biodiversity loss.

8. Communicate, raise awareness, and foster participation throughout S&P's supply chain by

integrating biodiversity management and continuously collaborating with biodiversity-focused

networks and stakeholders.

This policy is hereby announced for acknowledgment and shall serve as a guideline for

implementation

DELICIOUS

Announced on 10 March 2025

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Mr. Vitoon Sila-On

Chief Executive Officer